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ABOUT THIS MANUAL

This document is offered as a guide to help event organisers prepare for their event.

The Manual is arranged around two key aspects of successful event planning – the Event Plan and the Risk and Emergency Management Plan.

Within each section of these guidelines, you will find useful information, tips, and examples to help make the task of planning your event easier.

While every effort has been made to ensure the accuracy and currency of information presented in these guidelines, event organisers are encouraged to check for changes to the rules, regulations, procedures and current legislation that apply to the staging of events.

Because no two events are the same, there may be some aspects to your event that are not addressed in these guidelines. Event organisers must ensure their Event Plan and Risk and Emergency Management Plan are appropriate for the complexity, size and risk associated with their event.

Event managers are strongly encouraged to discuss their proposed event with Council to help ensure an appropriate level of planning.



INTRODUCTION

Glenelg Shire is home to an exciting array of events celebrating the unique character and history of our communities and the wonderful people who live in them.

These events make an immeasurable contribution to the social fabric of the Shire, as well as supporting our local economy by stimulating economic activity and attracting visitors to the region.

Each year, Council delivers and supports a number of festivals and events across the Shire. In addition to events that are run by Council, there are many events held on Council owned or managed land that are organised and delivered by community groups. As the level of planning needed for individual events can differ greatly, these guidelines – together with the *Glenelg Shire Events Policy* – provides clear guidance to event organisers about the plans and preparations needed to ensure that their event is, successful, sustainable, safe and meets legislative expectations.

Event organisers are required to read this manual and the *Glenelg Shire Events Policy* before making any arrangements to stage an event.



EVENT PLANNING

Council is committed to ensuring that events held in Glenelg Shire are successful, safe, and well planned, with appropriate arrangements established to identify and manage potential impacts and risks.

eventplanner.business.vic.gov.au
A guided planning tool to help anyone
organise an event or festival in Victoria



As the event organiser, you have an obligation to ensure that all aspects of your event are compliant with relevant regulations and approvals, and that potential risks are identified and appropriately managed.

Events held on Council owned or manager land will required an event application and may require a range of Council permits. Because the scale and complexity of these events will range from small functions to large scale iconic events, event organisers wishing to run an event on Council owned or managed land are required to submit an online **Event Application** for initial assessment by Council's Tourism and Events Team.

This assessment will consider a range of riskbased factors to determine the level of planning an event requires.

The following table (Figure 1) outlines some typical event characteristics that will help to inform Council's assessment of the risks associated with an event and the level of planning the event will require.

Event applications must be submitted online via Council's website. Once this is received the applicant will receive an email with preapproval of your event and a list of what to do next including all permit applications and other required documents. From this point on, you will liaise with Council's Events Officer only to finalise your event application and receive the permits to proceed with your event.

When you submit your event application your event will be categorised as follows.

EVENT CATEGORY				
Category A (Low risk)	Category B (Medium risk)	Category C (High risk)		
	TYPICAL EVENT CHARACTERISTIC	CS		
Usually less than 100 people	Usually more than 100 people	Does not comply with Council policies		
	May include:	or legislative requirements		
No road closures	 significant infrastructure road closures food and beverage trading amusement rides staging or live entertainment 	Council deems activities to be unsafe, inappropriate or misaligned to		
No (or minimal) activities or	sale of merchandiseticketed events	legislative requirements		
entertainment planned	Event Plan required			
	Risk and Emergency Management Plan required			
No Event Plan required	Additional approvals and permits may be required	Insufficient lead time		
f the event requires road closures includes	For all other events, an Event Application should	Figure 1: Event Category Table		

If the event requires road closures, includes fireworks, or will require a temporary change to a local law, applications must be lodged at least six months prior to the proposed event. For all other events, an Event Application should be lodged with Council three months prior to the proposed event. Event organisers who are unable to comply with this timeline should contact Council's Tourism and Events Team to discuss their application in person.

Figure 1: Event Category Table

YOUR EVENT PLAN

An Event Plan is a detailed document that includes key information about your event. Event Plans are an essential planning tool that should be kept up to date with new information to provide a single reference source for all aspects of your event.

The following outlines important information on sections that should be standard inclusions in your Event Plan.

These sections include:

- Event Management
- Event Name
- Event Purpose
- Event Description
- Event Location
- Event Date and Time
- Entry Fee
- Expected number of patrons





Event Details

This section should provide a brief overview of your event and include the following:

Event Name

A catchy name and effective branding can create event loyalty and make event marketing easier.

Make sure you check that there are no trading / copyright issues with the name you have chosen and that it is culturally appropriate for your target group.

Event Description

You will need to include a brief description of the event in this section of your Event Plan. This should include the activities, performances, entertainment, and attractions you have planned and who the target audience is.

Event Management

Your Event Plan should provide details of the event organiser including contact information for the event manager (this should be the key event organiser, who is responsible for the overall management of the event and will be the key contact for Council).

Event Purpose

It is important to document the event purpose or objectives as part of your Event Plan – this will help to focus on why you are running the event and help keep organisers on track during planning.

For example, if budget restrictions mean you have to choose between two different activities, refer back to your purpose for running the event and choose which activity will contribute the most to achieving the purpose.

Documenting the purpose will also assist when it comes to the evaluation process by providing a reference point - did your event achieved what it set out to do.

To download event planning templates head to our Event Organisers Help Page

www.glenelg.vic.gov.au/ Discover-Our-Shire/Events/Event-Organisers-Help-Page

Event Location

Include the name of the location and the street address of where you intend to hold your event in the Event Details section of your Event Plan.

There are many considerations in choosing the right location for your event.

The following list provides some examples of things to think about when choosing the location where you will run your event:

- Who manages the space(s) you want to use?
- Is there a cost to use the space?
- Who usually uses the space you want to use?
- Are existing facilities and amenities able to meet needs of proposed number of patrons?
- Are there neighbours that it may impact?
- Is there adequate off-road parking?
- Site access:
 - Pedestrian how will people move through the site?
 - Vehicle access set-up and pack-down; emergency vehicle access.
- Potential for damage (this is especially important on sportsground surfaces e.g., protecting wickets, turf damage).
- Is the location one and all accessible?

There are other items that should be included in your Event Plan dependent on the size and scale of your event. The rest of this document will help you understand what else to consider and potentially include in your Event Plan and also what other key documents need to accompany your Event Plan.





If you are hiring an indoor venue, it is likely there are restrictions already in place around use. Things to consider include:

- venue capacity
- noise levels
- catering restrictions
- cleaning arrangements
- permitted hours of use
- potential for damage (e.g., floor surfaces).

If you are planning to use a Council venue including recreation reserve, bookings are made through Council Customer Service. If you are unsure of how to make a booking, have queries in relation to the Risk Management Plan or need to schedule your emergency management induction, please contact Customer Service for further information.

Event Date and Times

The following information is required in an Event Plan:

- start time for bump-in
- start time event
- end time event
- end time bump-out.

Entry Fee (if applicable)

If applicable, include the fee that will be charged for people to attend this event. If you are charging an entry fee you may require a Place Of Public Entertainment (POPE) permit. Refer to the section on POPE's in this guide for more information.

Is the event ticketed? If so, will there be presales? Remember that any money received from presales should be held in trust in case the event is cancelled, and you need to issue refunds.

Expected Number of Patrons

Include an estimate of how many people you expect to attend the event. If your event is expecting over 5000 attendees, you may require a POPE permit. Refer to the section on POPE's in this guide for more information.

Event Insurance

Event organisers must obtain appropriate insurance to protect event staff, volunteers, contractors', and the public.

Event organisers are encouraged to contact their insurance provider to discuss the types of insurance you may require for your event and ensure that all activities you plan to run are covered within your insurance agreement. Including those being undertaken by contractors e.g. amusements.

When an event is held on Council owned or managed land, event organisers must ensure they have a minimum \$20 million public liability "Event Insurance" policy for the actual event, underwritten by an insurance broker/company authorised to conduct insurance business in Australia. This is in addition to your regular public liability insurance policy that covers the normal activities of the organisation.

A Certificate of Currency for the actual event must be provided with your Event Plan that includes the name of the insured; the limit of the indemnity for any single claim (not less than \$20 million); and the location of coverage. The policy must be current for the date(s) of the event – and include bump in and bump out – and the business activity shown on the Certificate of Currency must be appropriate for the activities and service being provided at the event.

If your existing public liability insurance covers events hosted by the organisation, group, or business the full policy documentation that specifies that clause must be provided.

All providers and contractors engaged for your event need to have appropriate public liability insurance to ensure that you are financially protected and there is protection against loss should an incident occur.

Providers of goods should hold appropriate product insurance in addition to public liability. Event organisers should obtain copies of Certificates of Currency from all providers and contractors (e.g., performers, stall holders, hire companies).

It is your responsibility as the event organiser to sight and collect copies of insurance certificates of anyone you are engaging for your event.



Event Budget

Planning a successful event includes developing a budget. Often the level of expenditure for the event is reliant on the income so it is essential to continually monitor your budget.

Consider the major areas of expenditure and identify the costs that are non-negotiable – this will help you determine how much there is to spend on flexible items such as marketing, entertainment. Make sure you plan for the unexpected. As a rough rule of thumb, a budget contingency of 10–15% should be allowed to cover unforeseen costs.



Your event budget may include

- Event expenditure
- Event income
- Staffing / contractors
- Ticket sales / entrance fees
- Administration
- Sponsorship
- Site / venue hire
- Grants
- Equipment hire
- Donations
- Power
- Site fees (from vendors)

- Performers / artist fees
- Merchandise sales
- Waste management
- Production / AV
- Catering
- Event branding and promotions
- Security
- First aid
- Communications.

After the event, update the budget to reflect actual expenditure and income – if you are planning to run your event annually, this will become an excellent reference point for effective budget planning.

A budget is generally a submission requirement when applying for funding. Having one ready to go will assist in the application process for many different types of funding opportunities.

Council's Community Grants Program allows non–profit organisations or 'grass roots' volunteer-based community groups who wish to run an event to apply for Community Grant funding to help promote and stage their event.

If you plan to apply for a community grant for your event, it is a requirement to speak to the Events Officer prior to submitting your application. To request a call to talk about funding via Council Community Grants program please email events@glenelg.vic.gov.au. For further information, visit:

https://www.glenelg.vic.gov.au/Our-Community/Grants

Promoting Your Event

Marketing Plan

Being clear about the purpose of your event and who the target audience is, will assist when developing your marketing plan. It will help to define the messages you want to promote and work out the most appropriate way to reach and engage your audience.

Your marketing plan should provide an overview of the marketing strategy you have in place for your event. This should include details of:

- printed material and details of distribution
- email marketing
- social media plan
- event website
- paid or sponsored advertising
- media releases
- competitions and promotions
- a marketing timeline.

Sponsorship

If you are seeking sponsors for your event, develop a sponsorship proposal that clearly articulates the support you are seeking and what the sponsor will receive in return (return on investment). Sponsorship may be a financial contribution or an in-kind contribution.

Event organisers are advised that requests for financial or in-kind support from Council will be referred to Council's Community Grants Program, which is governed by Council's Community Grants Program Policy.

Council requires all external sponsors for events on Council owned or managed land to be appropriate and free from conflict of interest. If any conflict of interests exists, the event organiser is responsible for completing a conflict of interest declaration to be reviewed by Council Officers. If your event is on Council owned or managed land, please provide details of your event sponsors in this section of your Event Plan.

To market your event on the Council Events Calendar head to our website https://www.glenelg.vic.gov.au/Calendar-of-Events





Event Impact

Event organisers must demonstrate that the event will not adversely impact Council owned or managed land, or neighbouring properties.

Organisers should outline specific measures that will be taken to ensure the site is well prepared and looked after.

Access to the Site

As a first step, when choosing your event site, there are several issues to need to consider that are related to access and parking, including:

- competing demands on the location due to other activities that maybe occurring within or nearby that may require parking, (i.e. weekend sport)
- completion of emergency management induction if hiring a Council managed building
- access for large vehicles accessing the site for bump-in and bump-out
- site access for emergency vehicles
- ability to provide accessible parking
- amount of parking available onsite for event patrons
- pedestrian access to the site
- availability and proximity of public transport.

Neighbouring Properties

It's important that event organisers take into consideration the surrounding environment and the impact the event may have on the residents and businesses in neighbouring streets, or other groups operating near the event site.

Event organisers may be required to conduct a notification of event letter delivered to surrounding residents and/or businesses that may be impacted by the event advising them of the event and providing detail of any impacts they may experience – for example noise, traffic, parking, etc. This must be done at least two weeks prior to the event to give community members sufficient warning of potential disturbances. A copy of the letter may be required as part of your event application.

Noise

Noise levels at events are subject to the nuisance provisions of the *Public Health and Wellbeing Act 2008*, and excessive noise after certain times may be subject to restrictions. Noise is also subject to the requirements of the *Environment Protection Act 1970*. Council's Environmental Health Team will be able to advise you about noise requirements for events. In some instances, an Outdoor music noise and event permit may be needed from EPA Victoria. Information about noise permits can be found at:

https://www.epa.vic.gov.au/for-community/ environmental-information/noise/music-noise/ outdoor-venue-noise-permits

Measures such as crowd control, location of loudspeakers, programming and timing of events can also improve noise control.

Notification to Emergency Services

Organisers are responsible for notifying emergency services of their event. It is important to notify services to ensure they are ready for and can minimise any impact your event may have to their services and the community. Large events may require the allocation of additional emergency services resources, the development of alternative arrangements when an event will impede access to local roads or properties, or a dedicated presence at the event. Local emergency services are also a useful source of information for event planning.

Contacts for all relevant emergency services can be obtained by contacting Council's Tourism and Events Unit.

Parks and Reserves

If you are planning an event within Council's parks and reserves you must protect all park facilities from damage and avoid inappropriate use including completing an environemental impact assessment for Category B events. Pre and post event inspections with Council staff may be required to ensure the event site is set-up appropriately and left in good condition. Should any site damage occur, the event organiser will be responsible for all costs associated with repairs and restoration.

Council officers are available to discuss site specific issues as required. General considerations for areas within parks and reserves, that must be addressed, are listed below:

Vehicle access onsite – vehicle access onto the site must be discussed with Council as part of the event planning process to ensure no damage caused to the surface of the park or reserve from use of vehicles on site and that heavy vehicle access during set-up and pack-down does not cause damage to footpaths, crossovers, or subterranean irrigation systems. An assets protection permit may be required if there is a possibility your event infrastructure of vehicle access will cause damage to Council assets (footpaths, cross overs).

Pegging infrastructure – the use of pegs to secure infrastructure must be discussed with Council as part of event planning process to ensure no damage is caused to underground irrigation or drainage systems. Dial before you Dig is the responsibility of the event organiser or contractor erecting the infrastructure. A map of underground services is available for some public spaces within the shire. Please request this is you plan to peg any infrastructure. These services are Council services and do not replace the need for a dial before you dig.

Grass – ensure vehicles, machinery and equipment does not cause depressions, rutting or indentations and that infrastructure does not burn grass during hot weather.

Sports turf / wickets – measures may need to be taken to protect the surface.

This may include barriers to protect certain areas of the ground or covering surfaces, such as wickets. Please note some activities, such as equine activity or heavy amusement rides, may not be deemed suitable for some sports surfaces or ovals due to the substantial damage it may cause to the turf and subterranean irrigation systems.

Trees – must not be used as an anchor point for any infrastructure and no equipment (including electrical leads) or signage should hang from branches.

Garden beds – ensure adequate and defined pathways can cater to the number of event patrons so people do not damage garden beds or vegetation by walking across these areas.

Fencing – must not be used as an anchor point for any infrastructure.

Wildlife – ensure that all litter is completely removed from the site at the end of the event, especially food scraps.

Water – ensure children will be supervised in these areas, ensure clear sightlines, and make sure no permanent warning signs are removed or covered during your event.



Event Logistics

Access for All

Glenelg Shire Council encourages all event organisers to consider accessibility as an important part of their planning and put measures in place so that the event is inclusive and accessible for all.

The following points may be useful considerations when planning making your event accessible for all.

Glenelg Shire Council seeks to support all events to be more accessible friendly and has available to hire disability accessible ramps, wheelchair beach roller and the portable sound field system available on request by event organisers. For further information on how to hire, please contact events@glenelg.vic.gov.au.

- Wide entry and exit points.
- Indoor venues with automatic doors (or easy to open).
- Continuous accessible pathways around the event site.
- Temporary portable ramps.
- Handrails and contrasting line marking on steps, ramps etc.
- Viewing sections at stage or in main attraction areas (including accessible pathways).
- Accessible toilets (including accessible pathways).
- Facilities that cater to all genders.
- Accessible parking that has accessible pathways, close to event site.
- Accessible facilities such as tables, seating, drinking fountains.
- Recharge stations for electric wheelchairs and mobility scooters.

- Clear directional signage at the event.
- Site map that identifies accessible facilities.
- Information stands for event patrons.
- Free entry for Companion Card holders (if applicable).
- Marketing and event promotion to be clear, large, and contrasting font.
- Include a 'mobility map' in promotional material, that mark's location of accessible parking, entry point, accessible toilets, etc. so people can plan their attendance.
- Brief event staff on the location of all accessible facilities available.
- Consideration of people who may require assistance during an evacuation in the development of event Risk Assessment and Emergency Management Plan.



Alcohol

If alcohol will be sold and/or supplied at an event, a liquor licence, or a variation to an existing licence, may be required. It must be approved by the Victorian Gambling and Casino Control Commission (VGCCC). The time taken to process an application will vary depending on a range of factors - applicants are advised to lodge licence applications at least eight weeks in advance for a temporary limited licence and three months for a major event licence. For more information on how to apply for a liquor licence visit the website at:

www.vgccc.vic.gov.au

You are required to detail how you will manage alcohol at your event in your Risk Management Plan. You need to describe the measures you will put in place to prevent the sale or provision of liquor to minors, serving of alcohol without a valid Responsible Serving of Alcohol (RSA) certificate, unduly intoxicated or disorderly persons and access by minors to licensed areas.

The sale of alcohol also requires a Streatrader registration under the *Food Act 1984*. Please refer to the Food and Beverage section of these guidelines.

Your site plan must show the location of proposed licensed areas.

Please note that the availability of alcohol at your event may also impact other event logistics and infrastructure – for example, the number of toilets required, waste management and security.

Camping

If your event is being held on Council owned or managed land, people cannot camp on the event site unless you have a permit. This includes people sleeping in caravans, motor homes, trailers, or vehicles. This does not apply to people staying in registered caravan park or in designated camping areas.

Applications to Camp on Private or Council Managed Land Permit must be provided to a Council Local Laws Officer via locallawsadmin@glenelg.vic.gov.au.

https://www.glenelg.vic.gov.au/Our-Services/All-Council-Forms



Communication Plan

As the event organiser, you're responsible for implementing an effective communication plan for the duration of your event – from bump-in to bump-out. Effective communication systems include a central control point, mobile communications for event staff and relevant contractors, and reliable external communications for contacting emergency services. For larger events, organisers should also establish a communications log at their central control point. Information on how event patrons can contact event organisers should be prominently displayed within the event site in case of emergencies, lost children, or other incidents. Contact details should also be provided to local emergency services and event site neighbours.

First Aid

To ensure the health and wellbeing of event patrons, staff, contractors and volunteers, event organisers must plan for appropriate medical and first aid care to be available at their event. Event organisers or local councils planning or approving an event generally need to engage first aid services as part of the event's provision.

As of 1 October 2021, all commercial first aid services in Victoria are required to be licensed (regardless of whether they use volunteers). As an event organiser, you should ensure that the first aid service contracted to the event is licenced. Having a licenced first aid service is important to ensure the provision of quality and safe patient care.

Your event application will request the detail of the first aid arrangements you have put in place for your event, including details of the first aid provider, number of trained first-aid personnel to be on-site, contact details, etc. First aid posts and emergency vehicle access must be clearly marked on your site plan if applicable.

For more information on requirements for First Aid provisions visit:

https://www.health.vic.gov.au/patient-care/first-aid-services

Download the FAQs on the website for more information on engaging a First Aid provider.

Gas Bottles

The event organiser has the overall responsibility for the safe operation and use of Liquefied Petroleum Gas (LPG) at a public event.

Energy Safe Victoria oversees the safe use of gas appliances at public events and requires all event organisers to comply with the 'Code of Practice for the safe use of LP Gas at public events in Victoria'.

This Code of Practice is a set of guidelines that applies to the use of LPG at public events, as defined by Energy Safe Victoria – including sporting events; entertainment events; festivals; fetes, local markets, and other non-profit group functions. For all events held on Council owned or managed land, Council requires strict compliance with the 'Code of Practice for the safe use of LP Gas at public events in Victoria'.

The 'Code of Practice for the safe use of LP Gas at public events in Victoria' is located on the Energy Safe Victoria website at:

https://www.esv.vic.gov.au/industry-guidance/gas/gas-information-sheets/code-practice-safe-use-lp-gas-public-events-victoria

Any caterers, food vendors, stall holders or other attractions using LPG at a public event must complete a check list before the event starts. This is a requirement of Energy Safe Victoria. The *Gas Safety at Public Events* brochure provides this checklist:

https://www.esv.vic.gov.au/about-us/publications/brochures-and-merchandise/gas-safety-publicevents

An event organiser has the right to remove from the site any person using or intending to use gas who fails to complete the checklist, makes a false declaration, or knowingly uses an unsafe gas installation.

Places of Public Entertainment

The *Building Act 1993* requires occupancy permits to be issued for Places of Public Entertainment (POPE) to ensure the safety of patrons. The *Building Regulations 2018* outline the types of buildings, temporary structures and places that may be subject to these requirements.

Generally, an occupancy permit will be required to provide public entertainment at:

- a building that is a hall, pavilion or other place of assembly larger than 500m²
- a temporary structure that is:
 - a tent, marquee, or booth with a floor area greater than 100m²
 - a seating stand for more than 20 persons
 - a stage or platform (including sky borders and stage wings) with a floor area larger than 150m²
 - a prefabricated building larger than 100m² other than those that are placed directly on the ground

- an outdoor place larger than 500m² that is enclosed or substantially enclosed (such as by a fence, hording, or barrier) or to which an admission fee is charged, unless:
 - the event is being conducted by a defined community-based organisation; and
 - no more than 5,000 people will be inattendance at any one time.

Event organisers are responsible for ensuring they obtain all necessary permits for the buildings, temporary structures and places they intend to use for their event. Council's Building Department can provide guidance and advice to event organisers who are unsure whether these requirements will apply to their event.

Council's Occupancy/Siting Permit for a Place of Public Entertainment application form can be accessed online at:

https://www.glenelg.vic.gov.au/Our-Services/ Building-Services/Place-of-Public-Entertainment

Please also refer to **Temporary Structures** later in this section of the manual.

Power and Lighting

Most events require power, using either established mains power or generators, or a combination of the two. It is imperative to plan carefully to ensure you have an adequate power supply for your event and allow yourself a contingency of approximately 10%.

If you plan to access mains power from a Council building for any component of your event, this must be discussed with Council and approved, prior to your event. Please note fees may apply.

If you are using generators for power, it is important to understand the power requirements of your event and have a clear idea of your site layout, prior to talking to your preferred supplier. If your food vendors, stall holders, amusements or any other external parties at your event will require power, ensure they detail their requirements in advance to assist with your planning and event budget.

In addition to the actual source of power, you will need to consider the requirements for extension leads, distribution boards and cable matting to be placed over leads on the ground. Please note, under no circumstances are leads to be threaded through trees as this can cause a fire hazard – approved equipment for overhead leads should also be supplied by your generator company.



All electrical work on the event site should be undertaken and checked by an accredited electrician. If you are planning a large event, a qualified electrician should be available on-site to assist with power issues.

The use of power at events is accompanied by an increase in risk and as the event organiser, you will need to consider this when you are developing your Risk Management Plan. The event organiser is responsible for ensuring that any independent operators comply with the appropriate health and safety regulations. These operators (including all vendors, stall holders, amusement rides or any other external parties) will also need to provide evidence that all their electrical equipment, including extension leads, has been tagged and tested. At any stage of your event, if you or appropriate event staff are not satisfied with the set-up for power, equipment or leads provided then you must act on it. As the event organiser you have the right to cut access to power, based on the safety requirements of your event.

Event organisers must clearly document all requirements for power in their Event Plan. Information in this section should include the following:

- location and source of power
- specifications of the power to be used (such as amperage and voltage)
- details of any lighting to be provided
- details of certified electricians to be engaged for the event
- details of generator companies to be used for the event
- contingency plans in the event of a blackout.

Guidelines for 'Electrical installations and electrical equipment at public events', including a number of check-lists, are located on the Energy Safe Victoria website at:

https://www.esv.vic.gov.au/

Security

Event organisers have the overarching responsibility for the safety of event patrons and the security of the event site. To assist event organisers to plan appropriately, the Victorian Guidelines for *Planning Safe Public Events (2018)* provides the following definitions and distinctions to clarify the roles of agencies, staff and others who may have responsibilities for event safety and security.

The difference in roles between security officers and crowd controllers is often misunderstood. The term security refers to the process and officers involved in ensuring the security of people, equipment, or property. There are two main types of private security human resources available: crowd controllers, or security officers. Both need to be licensed to perform the roles that they are assigned to.

Crowd Controllers – A crowd controller is a person who controls or monitors behaviour, screens patrons upon entry and removes people for behavioural reasons or breaching conditions of entry, assists in first aid or evacuation.

Security – A security officer is licensed to watch, guard, or protect property. A security officer may be dual licensed for crowd control also.

For more details on Victorian Guidelines for Planning Safe Public Events refer to:

https://www.police.vic.gov.au/sites/default/files/2019-05/Guidelines-for-Public-Events2018.pdf

Victoria Police – Victoria Police are not deployed to perform roles that can be performed by private security providers. The main role that Victoria Police perform is public order management.

In this section of your Event Plan, you are required to detail the security and crowd control measures that you will be putting into place for your event. As a minimum, you should list the security and crowd control service provider you will be using, a direct contact person and their contact details, number of security staff, proposed locations, and key duties during the event. If the nature of your event programming is such that there will be specific security/crowd control requirements (e.g. popular performer on stage, fireworks, etc.) you will also need to document the details of how this will be managed.

As the event organiser, you are required to check that security and/or crowd controllers have the qualifications and experience appropriate to your event and the tasks that they are expected to perform.

Depending on the size of your event and the activities you have planned, this section may also require input from local police and private security. For large Category B type events to be held on Council owned or managed land, Council requires event organisers to engage with Victoria Police at the earliest stages of event planning.

To help you to determine the number and type of security or crowd controllers that you require at your event, consideration should be given to the following:

- type of event
- programmed activities
- number of patrons
- target audience
- availability of alcohol
- site location and layout
- equipment and temporary infrastructure that may be on-site overnight, prior to, or after your event (e.g. staging, marquees).

Your event Risk Assessment will also be useful in determining the services you require.

Event organisers can also refer to WorkSafe Victoria's Crowd Control at Venues and Events: A Practical Occupational Health and Safety Guide.

www.worksafe.vic.gov.au/resources/crowd-control-venues-and-events-practical-occupational-health-and-safety-guide

This Guide assists crowd control agencies and host employers (venues and events) that use crowd control staff to understand and fulfil their responsibilities under the *Occupational Health and Safety Act 2004*. This Guide identifies common safety problems and suggests solutions to ensure crowd control work is conducted as safely as possible.

Site Layout

Designing the site layout is an important component of event planning.

The following points may be useful considerations when planning your site layout:

- To avoid over-crowding, allow sufficient space in areas where people are likely to congregate – this may include entry points, food areas, in front of stages, etc.
- Provide pleasant environments for patrons quiet 'chill-out' spaces, tables, and chairs to sit at in food areas, and where possible, provide some areas that are protected from the weather. In outdoor areas, use areas with natural shade to your advantage and plan suitable activities in those areas.
- Food areas should be located where people can sit, eat, and enjoy some sort of entertainment.
- Water, toilets, baby change facilities, and first aid should be in prominent, well-signed and easily accessible locations.

Site Map

Whether the event you are organising is indoor or outdoor, a detailed site map must be included when completing your online event application.

This checklist provides examples of the things that should be included on an event site map.

You can use the site map as the foundation for other more tailored maps that may be required for event planning – adapting it for an emergency access/ evacuation map in your Emergency Management Plan, or as an information map for event patrons – this is especially useful if you have a large event site with different precincts. A map can also be used to promote your event as 'Access for All' – clearly marking in all accessible elements of the site and promoting prior to the event.

Suggested Site Map Checklist

	Toilets, including accessible toilets and baby change facilities
	Fire safety services
	First aid / police / security
	Event control / communications centre
	Lost children / lost property
	Event information
	Power
	Event infrastructure
_	Entertainment and performance areas, including stages
] .	Amusement rides and sideshow attractions
	Stalls - food vendors, business expo sites, market stalls, etc.
	Licensed areas (if appropriate)
	Smoking areas (if appropriate)
	Drinking water
	Rubbish and recycling bins
_	Site access – all entry and exit points, including emergency vehicle access
	Pedestrian flow (of patrons)
	Barriers / site fencing / restricted areas
	Parking, including accessible parking
	Road closures

Smoking

Under the *Tobacco Act 1987* there are many different venues, areas, and settings where smoking is banned. Those that may relate to organised events include:

- Indoor areas such as inside public buildings, sporting, and entertainment venues.
- Indoor and outdoor areas at children's learning environments (kindergartens, schools, etc).
- Outdoor children's recreational areas such as playgrounds, skate parks, public pools, and sporting venues during under-age sporting events.
- Outdoor areas at food fairs (an organised event at which the principal activity is the sale or supply of food for consumption at the event).
- Outdoor areas within 10 metres of food stalls and food vendors at organised events (other than a food fair).
- All under-age events (https://www.health.vic.gov. au/tobacco-reform/under-age-events-smoke-free).
- Relevant signage and materials (https://www.health.vic.gov.au/tobacco-reform/resources-and-factsheets-tobacco-reform).

Additionally, many outdoor events have smoke-free policies that apply in additional to any legislative requirements. Smoke-free policies at events are becoming increasingly popular and reflect changed community attitudes towards smoking. They are especially relevant to events targeting families and children. Smoke-free policies may further restrict smoking and apply in addition to the legislative ban and may be initiated by the event organiser or by Council, as the landowner or manager.

If you are intending to make your event a smoke free event, please provide details of how this will be managed in this section of your Event Plan. Your site plan must show the location of designated smoking areas that are being provided for your event.

Both the event organiser and individuals are responsible for compliance with smoking regulations. It is the responsibility of event organisers to ensure appropriate 'no smoking' signage is displayed. For further information on the Tobacco Act 1987 and smoking bans at events and for assistance with 'No Smoking' signage, please contact the Council's Environmental Health Department or visit:

www.health.vic.gov.au/public-health/ tobacco-reform

Temporary Structures

It is common for event organisers to erect temporary structures as part of their event. Some examples of temporary structures include fences and hoardings, stages, marquees and tents, outdoor cinema screens and grandstands.

The type and size of the structure and how it will be used will determine the permits and approvals that are required. Temporary structures often require siting approval, building permits and occupancy permits.

You may also need approval for the siting of event infrastructure such as generators and portable toilet facilities.

Event organisers are responsible for ensuring that they have the appropriate approvals in place for any temporary structures that may be erected on event sites, and that event infrastructure is rated to withstand weather conditions – such as high winds – that are common in our region.

It is a requirement of Council that your Event
Plan identifies all temporary structures and event
infrastructure that you intend to erect or install as
part of your event. Event organisers should check the
permit and approval requirements that apply to their
event infrastructure and temporary structures with
Council and the Victorian Building Authority (VBA) as
part of the event planning process. The VBA provides
useful information about permit requirements for
temporary structures via its website:

www.vba.vic.gov.au

Please also refer to **Places of Public Entertainment** earlier in this section of the manual.

Toilets

It's the responsibility of event organisers to ensure that there are sufficient toilet facilities available to event patrons. If there are not enough permanent toilet facilities at your event site, you will need to hire in, and pay for, additional toilets. Accessible toilets and baby change facilities should also be available at an event.

Toilets should be cleaned and restocked regularly throughout the event, and you must provide soap and hand-drying equipment for patrons. Sharps disposal units should also be provided.

Toilets and baby change facilities should be in prominent, well-signed and easily accessible locations that are away from food and food storage areas. For safety and security reasons it is important they are placed in a well-lit location. Toilet facilities must be suitable for wet weather conditions.

If you are planning to use permanent public toilets in a Council Park, reserve or building you need contact Council prior to your event. While Council has a regular cleaning schedule for amenities it is likely that additional cleaning may be required before, during and/or after your event – as the event organiser you are responsible for organising this with Council via the events officer you will deal directly with. Fees may apply for additional cleaning.

When calculating the number of toilets required, there are three main considerations:

- estimated crowd numbers
- 2. if alcohol will be available at the event
- 3. the duration of the event.

While there is no uniform Australian Standard to dictate the number of toilets required for an event, the following tables may be used as a guide:

Figure 2: Toilet facilities for events where alcohol is not available:

	Males			Females	
Patrons	Toilet	Urinal	Hand Basin	Toilet	Hand Basin
<500	1	2	2	6	2
<1000	2	4	4	9	4
<2000	4	8	6	12	6
<3000	6	15	10	18	10
<5000	8	25	17	30	17

Figure 3: Toilet facilities for events where alcohol is available:

	Males			Females	
Patrons	Toilet	Urinal	Hand Basin	Toilet	Hand Basin
<500	3	8	2	13	2
<1000	5	10	4	16	4
<2000	9	15	7	18	7
<3000	10	20	14	22	14
<5000	12	30	20	40	20

Figure 4: The above figures may be reduced for shorter duration events as follows:

Duration of Event	Quantity Required
8 hours +	100%
6 - 8 hours	80%
4 - 6 hours	75%
Less than 4 hours	70%

Your site plan must show the location and number of all public toilets, accessible toilets and baby change facilities being provided for your event.

Traffic Management

Event organisers must demonstrate adequate measures have been put into place to manage the impact of increased pedestrian and vehicle traffic during an event.

If you plan to obstruct any road that is under the control or management of Council for the purpose of your event, you will need to apply to Council for a *Temporary Road/Lane Closure Permit*.

If your event proposes any change to pedestrian or vehicle traffic conditions, movements or access or parking arrangements within the Glenelg Shire, then you may also require a Traffic Management Plan. If your event requires any type of road closure, then you will require a Traffic Management Plan. A Traffic Management Plan must be completed by an appropriately qualified provider and will need to be submitted with your application for approval prior to your event going ahead.

If the road impacted is a major road then you will need to apply for a permit from VicRoads. They will take into consideration safety, traffic congestion and traffic impacts and effects of all non-road activities. As outlined on the VicRoads website, regardless of the type of road, VicRoads' permission will be necessary if the event requires exemptions from the Road Rules or other laws. For example:

- parades often require an exemption to allow adult passengers to travel without seat belts.
- any type of race on a road and any use of modified or specialist vehicles for filming also require VicRoads' permission. If in doubt, you should contact VicRoads to enquire whether exemptions from laws are necessary.

Please note - VicRoads permit applications are required to be submitted at least 60 days before the date of the event. As event organiser you will need to notify Victoria Police about the event, and you may need to obtain highway events permit from the police. Please note that Victoria Police requires two months' notice for such permits.

Further information about VicRoads' event management requirements including *Application* Forms and Map of Declared Roads can be found at:

https://www.vicroads.vic.gov.au/traffic-and-road-use/events-and-filming-on-our-roads/getting-permission-for-your-event

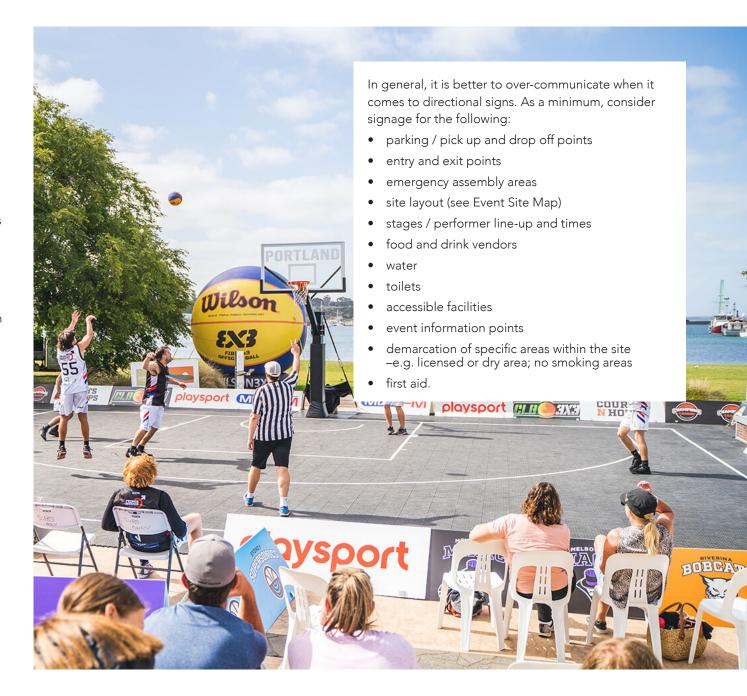
Please ensure you detail how vehicle and pedestrian traffic will be impacted when completing your permit application for Road/Laneway Closures. This will allow Council to assist you to determine what level of planning is required for your event.

As detailed, traffic management can be a complex and may require significant lead time for planning and consultation. It is the responsibility of event organisers to allow enough time to make necessary arrangements for the required traffic management plans to be developed and approved. Failure to put appropriate measures in place, in a timely manner, may result in your event not being able to proceed. In addition, public notices may need to be printed in newspapers and written notification to the affected residents and/or businesses delivered a minimum of three weeks prior to your event.

Signage

All signage at events being held on Council owned or managed land is subject to Council approval and a separate permit or application may be required. Signage may include electronic message signs, billboards, corflutes, banners, bunting, flags, and maps. It also includes event branding or sponsor logos imprinted onto temporary infrastructure such as marquees, gateways, or fencing. You will be notified by our Events Officer if you require a *Placement of Signs Form or Events Signage Registration Form*.

You will need to consider factors that affect visibility including position and distance. Eye-level might seem like an obvious sign position but if you are expecting large crowds, signage will need to be elevated. If the event is at night, then signage will need to be adequately illuminated. Make sure you think about how signage will be installed or secured safely. At the conclusion of your event, it is the responsibility of event organisers to ensure all signage is removed from the site in a timely manner.



Waste Management

As events have the potential to draw increased crowds to parks, reserves and other public spaces, rubbish collection and disposal is always an important consideration for event organisers.

Organisers must ensure that there are enough bins are available for patrons and stallholders to dispose of their waste properly and dedicated contractors, staff or volunteers are on-site and available to monitor waste and ensure bins are emptied on a regular basis.

It is the event organisers responsibility to collect and remove all waste generated by the event. At the conclusion of the event, all display and promotional materials, excess rubbish and other waste associated with the staging of your event are to be removed from the site and the area left in a clean and tidy condition. If Council is required to undertake any reinstatement, additional cleaning or removal of rubbish or other materials, you may incur a charge to restore the area to its pre-event condition.

You also need to document how many bins will you have at the event, for rubbish and recycling, how often they will be emptied, and how you will ensure this happens The location of rubbish and recycling bins should be marked on your site plan.

Glenelg Shire provides the Waste Wise Events trailer for community events held within the Shire. The trailer contains six waste bins, six recycling bins and bin caps which may be borrowed free of charge by event organisers to provide waste and recycling bins at community events. Trailers must be returned empty and clean. If event organisers wish to have Council drop off, collect and empty the trailers, a charge may be applicable. As the trailers are in frequent use, event organisers are encouraged to book this resource well in advance.

To book online visit:

https://au.openforms.com/Form/e41ff1b6-a3fc-4606-a1db-56f910b7fce0

Water

Event organisers have a responsibility to make drinking water accessible and available to patrons. As a guide, you should provide at least one drinking fountain or drinking tap for every 150 patrons or part thereof (please note under health regulations, a washbasin does not constitute a drinking fountain or tap).

Drinking water should be made freely available – if this is not feasible at your event, then bottled water must cost less than the lowest price of any other drink sold to patrons.

The location of drinking water facilities must be via accessible pathways and clearly indicated by directional signage. Additional water requirements will be needed in hot weather and multi-day outdoor events will need to consider the availability of water for showering and washing.

Your site plan should identify water points that are available to the public.

If feasible, you may also want to consider establishing hydration stations and encourage patrons to bring their own non-disposable drinking bottles.

Event organisers may also be able to access support from Wannon Water – see their website:

www.wannonwater.com.au/stronger-communities/ sponsorship/water-for-events.aspx

for the eligibility criteria for grants and sponsorship for community events.

Glenelg Shire Council is committed to sustainable practices and supports state government restrictions. Event organisers are encouraged to familiarise themselves with Wannon Water's Permanent Water Saving Rules and are not permitted to access any water points on Council owner or managed land without prior permission.

Event Activities and Programming

Amusement rides / inflatables

The Victorian Guidelines for Public Events (2018) provides the guidelines for amusement rides and inflatables. Amusement structures and devices can include a broad range of powered equipment (e.g. rides) and other devices (e.g. inflatables) that are considered 'plant' under the Occupational Health and Safety (OHS) Regulations. Amusement structures are also considered 'prescribed equipment' under the Equipment (Public Safety) Regulations 2017 (EPS Regulations).

Amusement structures and devices can be hazardous if not designed, manufactured, installed, maintained, or managed properly. Even if you plan to outsource the rides at your event, event organisers are still responsible to ensure that throughout the event, amusements are compliant and used in a safe manner. The risks associated with having amusement rides and inflatables at an event must be assessed in your Risk Management Plan.

Operators and attendants must be trained in the operation and management of all amusements at your event and always provide appropriate supervision. They must also have a plan in place to respond to emergencies.

All amusement structures must be maintained and tested (evidence can be provided by up-to-date logbooks) and have signage in place prior to public access.

Event organisers and operators must be aware of the manufacturers' specifications in relation to wind speed, anchoring requirements, the number of people allowed on or in the structures and the type of activity permitted.

Amusement rides also can have considerable environmental impact on an event space such as parks and reserves, as they often require heavy vehicle access and can cause significant damage to grass and subterranean irrigation systems, if not placed in appropriate locations.

If your event is being held on Council owned or managed land you must notify Council of your intention to have amusement rides or inflatables at your event and receive permission to do so, prior to making any arrangements.

For further information please visit:

https://www.worksafe.vic.gov.au/



Animals

Programming activities using animals, such as mobile petting zoos, reptile shows, canine and equestrian displays can be popular with event patrons. Event organisers should be aware that there are various animal welfare acts, regulations and codes of practice that must be upheld if you are planning to include such activities into your event.

If you have an external provider co-ordinating these activities, you must consider the training and experience of the animal handlers and make sure they comply with relevant regulations. In some cases, providers must be licensed – for example operators of reptile exhibits and wildlife exhibits must hold a valid licence from the Department of Environment and Primary Industries.

You will also need to carefully consider the appropriate site location for such activities to ensure animals have appropriate shelter and have the capacity to retreat or be removed safely from the public, if they show any signs of stress. Other site considerations include proximity of hand washing facilities; storage of holding vehicles or trailers and the ability to clean pens and remove waste material throughout the duration of the event.

Please note some activities, such as equestrian displays, may not be deemed suitable for some Council owned or managed reserves, due to the substantial damage that it may cause to the turf and subterranean irrigation systems. Event organisers may be required to attend a site meeting with Council Officers to discuss alternative arrangements.

If you are planning to incorporate activities with animals into your event program, please provide details in this section of your Event Plan.

For more information on including live animals at events visit:

Animal Welfare Victoria - https://agriculture.vic. gov.au/livestock-and-animals/animal-welfarevictoria/pocta-act-1986/victorian-codes-ofpractice-for-animal-welfare/code-of-practice-forthe-public-display-of-exhibition-of-animals

or

RSPCA - https://kb.rspca.org.au/article-categories/policies-animals-in-sport-entertainment-performance-recreation-and-work/



Entertainment / Performers

Programming is the most critical component of an event – it is what will attract your audience. If your event is aimed at a specific target group within the community, make sure you have researched what will appeal and choose your entertainment, performers, and activities accordingly.

All agreements with event entertainers, performers, guest speakers, bands, etc. should be documented. You should include details of the time and duration of their performance, location, the agreed fee, and any specific expectations you may have of their involvement (e.g. no inappropriate language on stage). Make sure you receive written confirmation of their attendance and acceptance to all the details you have included. It is good practice to confirm arrangements again, closer to the event date. You should also ensure that all entertainers and artists on your event program provide a certificate of currency for their public liability insurance, if applicable.

Once your entertainment program is established and all parties have confirmed their attendance you can prepare an event running sheet that details who is performing, the time and location, logistics required, and allocate responsibility for ensuring performers are met as they arrive and directed to the appropriate areas. As the event organiser, you are likely to be very busy on the day and cannot assume responsibility for

making sure everyone one is in the right place at the right time. Having an up-to-date running sheet, and a contact list for all parties that are involved in your event program, will assist delegated event staff to manage this process effectively.

If you are including a stage program at your event, a confident and engaging master of ceremonies is a must. You may consider hiring the services of a celebrity to undertake the role or asking a well-known community member. It is imperative that they have the appropriate audio equipment available and if time permits, undertake sound checks with the MC. Make sure you provide clear scripts for your MC to follow.

For entertainers or performers wanting to busk on Council owned or managed land, a collections permit is required to be completed. Please contact events@glenelg.vic.gov.au for further information.

It is also important to note if you are playing or performing music and/or music videos at your event, you may require a licence from The Australasian Performing Right Association, (APRA), The Australasian Mechanical Copyright Owners Society (AMCOS) or Phonographic Performance Company of Australia Limited (PPCA).

For more information visit:

https://apraamcos.com.au and http://www.ppca.com.au/

Fireworks

If you are planning an event to be held on Council owned or managed land and would like to have fireworks at your event, you must receive prior approval from Council.

Victorian legislation states that firework displays can only be provided by pyro-technicians who are licensed by WorkSafe Victoria. If you are conducting fireworks during the Fire Danger Period (typically September to May), you will also require a permit from the Country Fire Authority (CFA). You will be asked to supply a copy of your contractor's licence, public liability insurance and notice to discharge. You will then be responsible for notifying the local fire brigade and nearby residents on the time, duration, and location of fireworks. If the display is on or near port or river waters and the fireworks could be confused with distress signals, written notice must be provided to the body that administers the relevant area of water at least seven days before the display date. Suitable firefighting equipment must also be on site.

Food and Beverage

Food is a popular attraction at events – it is part of the experience, and often one of the largest expenses for event patrons. Ensuring a range of quality foods and beverages (including healthy options and possible dietary requirements) are readily available to patrons, can be a huge contributing factor to the success of your event.

Food safety laws affect every Victorian's health and safety. In Victoria, all food businesses must comply with the Food Act 1984 (the Act), which oversees food safety. The Act also requires food premises to comply with the Australia New Zealand Food Standards Code. Proper procedures need to be applied to food storage, preparation, and distribution at events, otherwise food can present a danger to public health. It is the responsibility of the registered food business owner to ensure that all food safety requirements are complied with.

Any business or organisation that is providing food or drink to event patrons in a temporary or mobile food premises must registered on the state-wide online registration system called FoodTrader https://foodtrader.vic.gov.au/ and submit a Statement of Trade (SOT) for your particular event. It is important to note that the definition of food and beverage includes any substance that is for human consumption (live, raw, prepared or partly prepared) and includes prepackaged goods, alcohol and drinks.

As the event organiser, it is your responsibility to advise food and beverage vendors that they need to submit a SOT for your event, or they will not be able to trade. You should also request a copy of their SOT, so that you can ensure that all traders have completed the required documentation for Council. You must then provide Council with a list of all food vendors.

You should also ensure that all food vendors at your event provide a certificate of currency for their public liability insurance.

During your event, Council's Environmental Health Officers are authorised by law to enter and inspect any food premises to ensure they are meeting all requirements.

Footpath Trading (Outside Event)

Events may provide an opportunity for permanent businesses to trade on the footpath outside their business while an event is in progress – for example during a passing street parade. Any business with a display of goods on the footpath must have a current permit and adhere to the *Glenelg Shire Footpath Trading Policy 2018 – 2028* to ensure that footpath access is not restricted for pedestrians. An application for a *Footpath Trading Permit* must be provided to a Council Local Laws Officer via locallawsadmin@glenelg.vic.gov.au

Healthy Catering at your event

Have you considered including healthy food options at your event? You can find links to a variety of guides on our Event and Festival Organisers Help Page on Council website that will assist you when deciding the best options for your event.





Motorsports

The Victorian Guidelines for Public Events (2018) provides the following guidelines for motorsport events.

For events on motorsport tracks, all the safety aspects are the sole responsibility of the listed motorsport organisation. In some instances, such as when motorsport events are being run on specific roads, some additional approvals are required.

The following points are added as consideration / criteria for motorsport events being run on roads:

- Before a motorsport event can be run on highways or roads controlled by local government authority, approval of the coordinating road authority (as defined by the Road Management Act) must be obtained. Approval from Victoria Police may also be required.
- Permission from VicRoads will be necessary if the
 event requires exemptions from the Road Rules or
 other laws. For example: Exemption from offence
 provisions that would normally arise if a person
 drives or uses a motor vehicle in a race or speed
 trial on a highway or a person drives a motor
 vehicle in a manner which causes the vehicle to
 undergo loss of traction by one or more of the
 vehicle's wheels.
- The Coordinating Road Authority (CRA) will consider safety, traffic congestion and traffic impacts and effects of all nonroad activities.
- A motorsport event cannot take place until the motorsport organisation has been granted the necessary permits and any required exemptions from laws.

- A coordinating authority may withdraw approval to conduct an event at any time, e.g. in extraordinary circumstances, (such as an emergency, extreme weather conditions).
- The motorsport organisations must also have insurance cover and a health, safety, and environment policy.
- While it is recommended that motorsports are administered by an appropriate authority that can address all the safety issues, it should be noted that for some events, the motorsport organisation may play an organising or sanctioning role rather than conducting the event.
- In some instances, a CRA may withdraw approval for use of a road after consideration of safety issues.
- VicRoads recognises the following motorsport organisations for the purpose of organising, conducting or sanctioning motorsport events:
 - Confederation of Australian Motorsports, Victoria Government Gazette G4, 5/11/15
 - Australian Auto Sport Alliance Pty Ltd, Victoria Government Gazette G2, 12/1/17.

Official Proceedings

If you are planning to have a formal opening or official proceedings at your event, you may consider inviting local members of parliament, Glenelg Shire Council Mayor, Councillors and CEO, event sponsors and other key community stakeholders.

It is important that invites for official proceedings are sent out as early as possible, and should include details on date, time, location, program of events and parking arrangements. If you are planning for any of your official guests to partake in the program (e.g. give speeches or make presentations) make sure they are aware of this ahead of time and well prepared.

As the event organiser, you should ensure that you are available to greet your official guests. You will also need to provide adequate seating, shelter, and refreshments.

Acknowledgement of Country and Traditional Owners and Welcome to Country

The Glenelg Aboriginal Partnership Agreement and Plan aims to promote Recognition, Healing, and Reconciliation between Aboriginal and non-Aboriginal people across the Shire. As a partner, Council actively encourages opportunities that supports the recognition of Aboriginal people, their culture, and their ongoing connection to Country.

It is strongly encouraged that any event, whether held on private or public land that an Acknowledgement of Country is held at the start of proceedings. An Acknowledgement of Country is way to show respect for First Nations people as Traditional Owners and to acknowledge their continuing connection to and custodianship of Country. An Acknowledgement of Country can be made by both Aboriginal and non-Aboriginal people. Wording can vary, though it is encouraged that Acknowledgements of Country are made in a meaningful and personal way.

An Acknowledgement of Country will have similar wording to the following example:

"We/I acknowledge the Traditional Owners of the Country that we are meeting on today and We/I recognise their continuing connection to land, waters and culture. I pay my respects to their Elders past, present and emerging."

A Welcome to Country is different to an Acknowledgement of Country. A Welcome to Country is a Traditional Ceremony performed by a local Aboriginal person of significance (usually an Elder) as a symbol of consent to events taking place on Country.

Council encourages event organisers to engage with Traditional Owners for cultural advice and information on how you can include Traditional Ceremonies such as a Welcome to Country by a Traditional Owner, a Smoking Ceremony and/or performance within your event.

If you would like to request a booking of a cultural ceremony (Welcome to Country or Smoking Ceremony you can visit:

https://www.gunditjmirring.com/cultural-heritage and click the links to the booking form.





Raffles, Donations and Fundraising

There are many regulations regarding raffles and fundraising activities at events.

If you intend to fundraise during the event, on behalf of a local community group or charitable organisation, you must have prior written consent from the governing body of that organisation.

If you plan to conduct any raffles or fundraising activities, you may need to register with Consumer Affairs Victoria (CAV) unless you are exempt from registration. To find out further details, go to:

https://www.consumer.vic.gov.au/clubs-and-fundraising/fundraisers/what-is-a-fundraiser

If you are conducting a raffle at your event you will also need to research relevant regulations that must be complied with. For further information visit Victorian Commission for Gambling and Liquor Regulation (VCGLR) at:

https://www.vgccc.vic.gov.au/

Please note where the raffle prize is valued over \$5,000 a minor gaming permit is required.

Stallholders

If you are planning the sale of goods and merchandise at your event, you must ensure goods provided for sale are safe, and appropriate. It is good practice to clarify with vendors the items that they intend to sell at the event and to make clear that, as the event organiser you may require items you deem to be unsafe, inappropriate, or unsuitable be removed from sale.

If the event is on Council owned or managed land, Council may also require goods it deems to be unsafe, inappropriate, or unsuitable be removed from sale.

You should also ensure that all stallholders at your event provide a certificate of currency for their public liability insurance and product insurance as applicable.

Event Staffing

As the event organiser you need to be aware of who is working on your event site at any time. You should have a registration point for staff and volunteers on the day, where they can sign in and sign off. If you are using contractors such as security companies, they should also have a registration system in place for their own staff who are on the event site.

Event staff working in some capacities may require a National Police Check (NPC) or Working with Children Check (WWCC). It is the responsibility of event organisers to ensure relevant staff and volunteers obtain any necessary approvals or clearances prior to working at the event. Further information about these checks can be found at:

www.police.vic.gov.au/national-police-records-checks

www.working with children.vic.gov. au

Event staff, contractors and volunteers should be clear about their role at the event, what they are responsible for, and who they report to. As the event organiser it is your responsibility to ensure that all people working on the event site have been through an induction process that provides an overview of the following:

- site layout
- roles and responsibilities of key event staff
- communications
- security arrangements
- first aid/emergency management
- rostered breaks
- OHS briefing (e.g. manual handling instructions).

Event staff and volunteers should be easily identifiable to the public, wearing an event uniform and have some sort of visible identification (e.g. event id card on a lanyard).

An event site can be a demanding work environment and it is important to look after the wellbeing of people – if possible, provide a quiet area for event staff and volunteers to take rostered breaks and ensuring staff and volunteers adhere to sun smart requirements, including sun-protective clothing, access to drinking water, broad spectrum sunscreen, hats, sunglasses and shade where possible.

Keep in mind that volunteers may not be covered for workplace injuries or accidents that occur at your event unless this is included in your insurance. Event organisers should ensure that all persons working on their event site in any capacity are adequately insured in case of accidents and injuries.

Contractors

It is likely that you will engage external service providers to assist you with your event.

This may include any of the following roles:

- event management
- event safety officer
- event staff
- performers / artists
- food vendors
- equipment hire
- traffic management
- security
- amusement rides.

All arrangements for external providers to provides good and/or services at your event should be documented and agreed upon by all parties involved. Ensure the contract you are entering, details all your event requirements and the agreed price involved to avoid potential disputes at a later stage.

If any of the companies you are contracting subcontract services to a third party then you need to ensure that they have the same level of skill and expertise required and that you have received relevant documentation, such as copies of their licenses, permits and insurance.

If there is to be any form of construction on the event site, for example erecting temporary infrastructure such as stages and marquees, the person overseeing the contract and all the staff working on these activities should be appropriately qualified.

After Your Event

Site Inspections

After event pack-down, you should conduct an immediate and detailed site inspection to identify any lost items, hazards, litter, or damage to the event site. If your event is being held on Council owned or managed land, you may be required to attend a post-event site inspection with relevant Council staff.

Event Debrief

A week or two after your event it is good practice to invite your event staff, volunteers, and contractors to a debriefing session. This provides a valuable opportunity to hear first-hand what worked well, both in the lead up and at the event and what things might require improvement for future events, as well as being a good time to thank your event workers and recognise their achievements.

If it is not practical to run a session in person, think about sending out a survey to those who worked on the event site to get their feedback. This will provide information that will assist you to complete your post event review.

Post Event Review

All event organisers who hold a Category B event on Council owned or managed land, including Council officers, will be required to complete a post event review. This review will analyse how effective the planning of the event was, and how well the event was executed.

It is recommended that the review is completed with all members of the event team participating – especially the key operational staff at the event – as this feedback will provide important information for future event organisation and risk management.

A Post Event Review template can be found at our Events and Festival Organisers Help Page on Councils Website:

https://www.glenelg.vic.gov.au/Discover-Our-Shire/Events/Event-Organisers-Help-Page

Note the Post Event Review is in addition to any reporting requirements outlined in Council's Community Grants Program, or those requested by external agencies, funding bodies or sponsors.

Stakeholder and Community Feedback

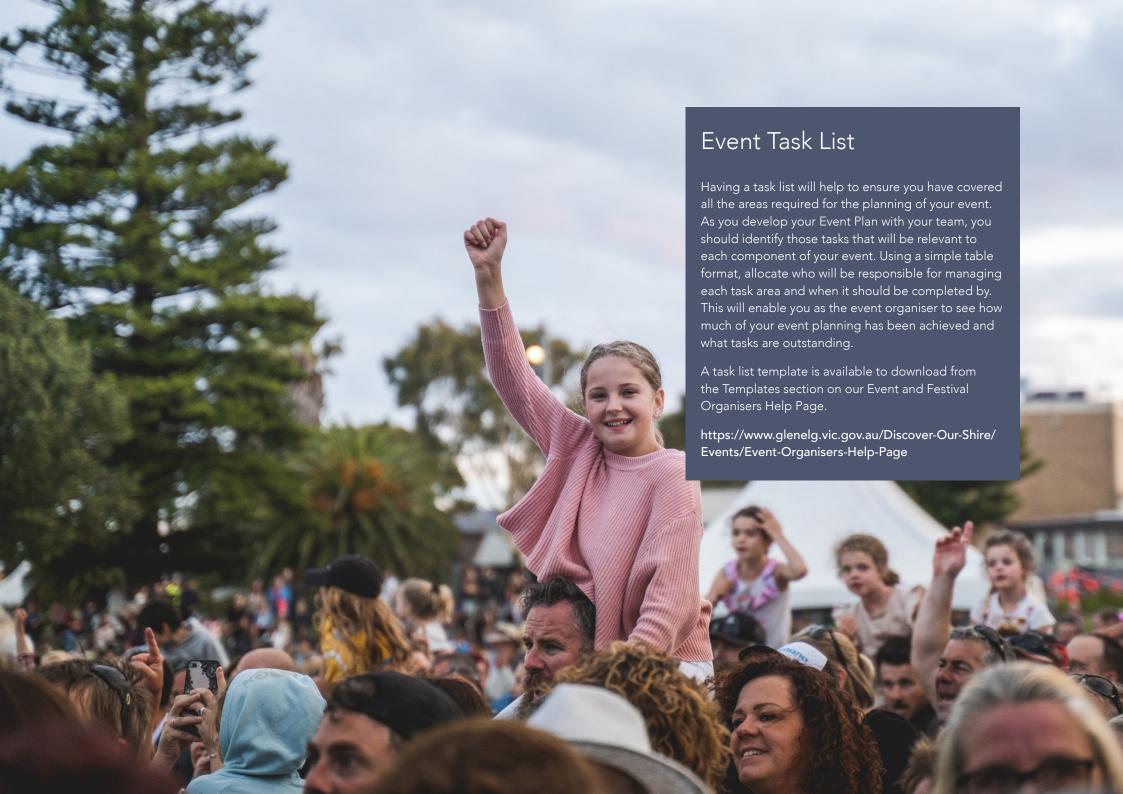
It's always important to check how your event was perceived by attendees of all types. Whether people were involved in your event as a stall holder, food vendor, sponsor, or patron, you should seek feedback about event experiences to help make your event even better in the future. Social media can be a great tool for engaging with large numbers of people and providing links to surveys or feedback forms.

Records Management and Document Storage

All event organisers should keep clear and concise records of their event planning and processes. This can include permit applications and approvals, contracts, event staff and volunteer registration details, risk assessments, certificates of currency for insurances, as well as complete copies of your Event Plan, the Risk Management Plan and Emergency Management Plan. Communication logs and incident reports generated during your event – including during bump-in and bump-out – should also be kept.

This information may be used to assist with future event planning, organisational succession planning and may be required to be kept as a condition of your insurance.

Employees, contractors, and volunteers with responsibilities for a Council-run, supported or authorised event are required to keep accurate and complete records of all activities related to the event. All records created will be managed in accordance with the Council's *Records Management Policy*.



YOUR RISK AND EMERGENCY MANAGEMENT PLANS



What is Risk Management?

Risk Management is the process of identifying, assessing and treating of risks.

This process also includes the monitoring of those risks to ensure that the desired outcome has been reached in that any unacceptable risk has been eliminated or reduced as far as practicable. This process is in accordance with the Australian Standard on Risk Management AS/NZS ISO31000:2009 Risk Management Principles and Guidelines.

In the context of events, the risk management process is based on the following:

Communication and consultation

- engaging all relevant stakeholders along the way, use the knowledge and experience of different people involved in your event to identify potential risks across the entire event.

Establishing the context – looking at the type of event and the nature of the activities you are planning to run.

Risk identification – being able to clearly define and describe the risks that are identified for your event.

Risk analysis – looking at each risk in terms of it the likelihood of it occurring and the potential consequences it would have.

Risk evaluation – evaluating the risks against a pre-determined, risk criteria to determine a risk rating.

Risk treatment - identifying what can be done to eliminate the risk or what actions put in place to reduce the risk to an acceptable level.

Monitoring and review of

risks - vigilant checking and continuous improvement to ensure risk treatments are working and appropriate and making changes as required.

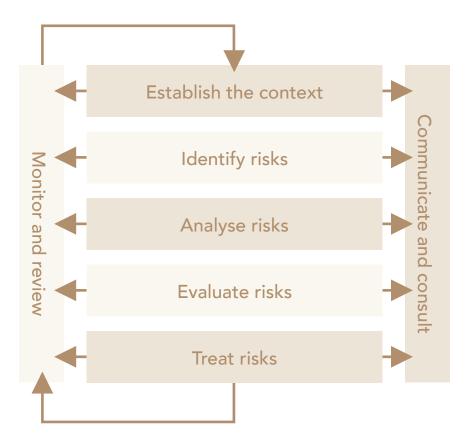


Figure 5: The Risk Management Process Model (AS/NZ 31000)

Your Risk Management Plan

The requirement for a Risk Management Plan will depend on the type of event and the activities involved at your event, however it is considered best practice for event organisers to always undertake the process. For Glenelg Shire, a Risk Management Plan will be required for all Category B events held on Council owned and managed land (as described in Council's Events Policy). The need for Category A events to have a Risk Management Plan will be at Council's discretion and depend on the type of event and activities planned.

Risk Management Plans need to be developed during your event planning phase and remain a working document that can be amended as required. For large events, it is recommended that you have discussions with relevant external stakeholders, including Council, Victoria Police, event security and other emergency services to assist you with risk identification and potential mitigation strategies.

Detailed information on risk management and event safety at large events, including useful checklists for types of event risks, visit the WorkSafe website at:

https://www.worksafe.vic.gov.au/resources/advice-managing-major-events-safely

Your Risk Management Plan should include an overview of your event, details of key contacts, including who has undertaken the Risk Assessment and your comprehensive Risk Assessment, based on the risk management process described earlier.



Undertaking a Risk Assessment

As the event organiser you have a duty of care for the safety of event staff, contractors, volunteers, and patrons. Using a logical and systematic approach to managing risk will help you organise a safe and successful event. A Risk Assessment will be a key planning tool in your event management preparation, not only to identify potential hazards on the day of your event but also to identify the risks in event planning process including event financials, media coverage, potential staffing issues, and so on.

Below is the matrix as seen on the Risk Assessment template available on our website. The matrix is what is used to assess the likelihood and consequence of each risk you have identified and calculate the applicable risk level rating: H = high, M= medium, or L= low.

The likelihood of an event happening can range

from 1 to 5. 'Likelihood' is a general description of probability or frequency.

To download a risk assessment template head to our Event Organisers Help Page www.glenelg.vic.gov.au/Discover-Our-Shire/Events/Event-Organisers-Help-Page

Figure 6: Risk Assessment Matrix

	Consequence
Α	Death or over \$1 million damages
В	Serious injury or major loss
С	Injuries requiring medical treatment, high financial loss
D	Minor injuries, minor financial loss
E	Negligible impact or loss

The consequence if an event happens can range from A to E. 'Consequence' refers to the outcome or impact if the risk manifests.

	Likelihood
1	Very high - almost certain to occur
2	High - likely to occur once in three years
3	Moderate - sometimes occurs
4	Low - unlikely to occur
5	Exceptional circumstances - rarely occurs

The aim of Risk Assessment is to assess the likelihood of it occurring and the consequences should it happen. Combining these two provides the risk rating.

	А	В	С	D	Е
1	E	E	Н	Н	M
2	Е	Н	Н	M	M
3	Н	Н	M	M	L
4	Н	M	M	L	L
5	M	M	L	L	L

For example, the likelihood of low/rarely (4) and consequence of death (A) = M (medium) risk level.



Child Safety Standards

As an organisation, Council has policies, procedures and practices in place to ensure the safety of children.

The new Child Safe Standards came into force in Victoria on 1 July 2022.

Understanding the Standards

Organisations who are required to comply with the Standards need to implement all aspects of the 11 Standards.

Each of the Standards is expressed as a statement of an expected outcome that organisations must achieve. The new Standards also include minimum requirements, to provide more clarity for your organisation about what you need to do.

One of the practices in place at Council as an organisation required to comply with the standards is to ensure all approved events have address the controls in place in alignment with the Child Safety Standards as part of their Risk Management Plan this includes the requirement for volunteers and organisers to hold a valid Working with Children Check (WWCC).

For more information and to view the 11 Child Safety Standards please visit:

https://ccyp.vic.gov.au/child-safe-standards/the-11-child-safe-standards/



Your Emergency Management Plan

Depending on the scale of your event and the activities at your event, an Emergency Management Plan may be required.

The Victorian Guidelines for Planning Safe Public Events recommend that an Emergency Management Plan should be prepared and approved by the event manager, and approved by local government, for every event with more than 5,000 patrons, events where alcohol will be consumed, or as otherwise required by local government. For Glenelg Shire, an Emergency Management Plan will be required for all Category B events held on Council owned and managed land (as described in Council's Events Policy). The need for Category A events to have an emergency management plan will be at Council's discretion and depend on the type of event and activities planned.

Your Emergency Management Plan will outline how you will respond to emergency situations at your event. It should clearly identify who has responsibility for emergency situations and provide instruction to event staff (including contractors and volunteers), on what actions to take during different emergency situations.

The following things should be considered when you are developing your emergency management plan:

Australia's Strategy for Protecting Crowded Places from Terrorism

Major events can be a target for terrorism attacks and as an event organiser you have a duty of care to protect the wellbeing of event patrons. Examples of potential terrorist threats may include hostile vehicles in a crowded place, active armed offenders, and improvised explosive devices.

Event organisers can access Australia's Strategy for Protecting Crowded Places from Terrorism through the National Security Website:

www.nationalsecurity.gov.au

The website includes practical resources and guidelines to assist event organisers to understand and assess the risk of terrorism threats and implement protective security measures.

Chief Warden -Emergency Management

The Emergency Management Plan should clearly identify one key person, usually called the Chief Warden, who is responsible for managing emergencies at your event until emergency services arrive on site. Depending on the size and scale of your event the Chief Warden should have relevant training and experience to be able to determine the need for a total evacuation of the event site. It is important that the Chief Warden is always available throughout the event. For large events, there may be a requirement for other positions that can assist with emergency management. This may include Area Wardens and a Communications Manager.

The Chief Warden, and other emergency staff must be easily identifiable on the event site and the Chief Warden's contact details should be given to all of those who may be involved in emergency response at your event – for example, security and first aid personnel.

For smaller events a key contact such as the event coordinator could be allocated Chief Warden status.

Elevated Fire Danger Ratings and Total Fire Bans

The Glenelg Shire faces a heightened risk of bushfire during the Fire Danger Period. As a result of this risk, event organisers should also plan for changing, cancelling, or delaying their events on days of Extreme Fire Danger. These days are rare but reflect conditions that present the highest levels of Fire Behaviour Index (FBI) rating the Country Fire Authority) (CFA) should be contacted to give advice on whether the event should go ahead and Council should be notified of this.

A Fire Danger Rating of 'catastrophic' is the highest level of rating in Australia. It signifies the worst conditions for grassfires and bushfires. Catastrophic fire ratings are only called for days of extraordinary and extremely dangerous conditions.

If your event is being held on Council owned or managed land, the event will be cancelled if a Code Red day is declared by the CFA for the South West fire district, for the day(s) of the event. Glenelg Shire Council will revoke all relevant event permits and event organisers will be responsible for cancelling the event and communicating this with all relevant parties who were likely to attend the event (e.g. staff, vendors, contractors, volunteers, patrons). It is your responsibility to acknowledge the fire danger declared for your event day. Notifications are available on the CFA website.

During the Fire Danger Period and on days of Total Fire Ban, restrictions are placed on activities that may start a fire. Where an event is scheduled in a Fire Danger Period or may be impacted by a Total Fire Ban, it is the responsibility of the event organiser to check with the CFA as to whether you will need a permit for the event (including for fireworks, open fires and certain types of machinery that may cause fires).

For more information on Fire Danger Periods, fire danger ratings and Total Fire Bans in Glenelg Shire and the Southwest Fire District visit:

www.cfa.vic.gov.au www.emergency.vic.gov.au

Figure 7: Fire Behaviour Index



Emergency Contacts

Identify who will be responsible to notify emergency services if they are required (usually this will be the responsibility of the Chief Warden) and include a list of relevant contact numbers in your plan. These should include contact details for the event organiser, area wardens, security co-ordinator, first aid providers, relevant contractors (e.g., amusement rides, electrician, and plumber), your Council liaison person and anyone else who may be required to act in the event of an emergency.

In addition to listing the emergency number of 000, it may also be useful to list contacts for local emergency services such as the local police station and State Emergency Service.

Event Cancellation

What will happen if your event must be cancelled? Event organisers should have a strategy in place in case the event is cancelled due to an emergency.

If prior to the event, how will the cancellation be communicated – signage, local radio, social media etc. – and who will be responsible for this? Will you still need to have event staff or contractors (e.g. security) on-site to inform patrons the event is cancelled? If your event is already underway and you need to cancel, your site evacuation plan becomes critical.

Sometimes, it may be necessary for Council to revoke – or refuse to provide – permission for an event on Council owned or managed land due to unforeseen circumstances or eventualities that are beyond Council's control. Some examples of the kinds of circumstances or eventualities that may cause Council to refuse or revoke permission for an event are severe weather forecasts; threats to public health and safety; and unacceptably high fire danger ratings.

Event organisers are urged to ensure that their event is insured for cancellation and, as appropriate, that adequate steps have been taken to allow the event to be relocated.

Council accepts no responsibility or liability whatsoever for damages, injuries or losses suffered by event managers, participants, or related parties due to evets being impacted by Council's refusal or revocation of permission to hold an event on Council owned or managed land.



Extreme Weather

It is important to consider the impact that different weather conditions may have on your event and the contingencies you might need to put in place, especially if you are planning an outdoor event. Extreme weather conditions that you should consider include heatwaves, high winds, and wet weather, especially where electrical storms are predicted. In Glenelg Shire, it is important to ensure that event infrastructure is rated to withstand weather conditions – such as high winds – that are common in our region. The following points may be useful to consider.

While it is not possible to predict the weather for your event, being clear about how you will deal with different weather conditions, ahead of time, will help reduce stress on you as the event organiser, and minimise risk at your event.

In the lead up to their event event organisers are advised to monitor long range forecasts on the Bureau of Meteorology website

www.bom.gov.au

Extreme Heat

- Do you have the capacity to roster event staff / volunteers onto shorter shifts?
- Can you bring in additional shade structures to the site?
- Can you relocate components of the event (e.g. formal proceedings) to limit the amount of time people are exposed to direct sun?
- Do you have an adequate supply of fresh drinking water and additional capacity to store large quantities of ice?



Wet Weather / Storms

- Do you have a wet weather venue planned?
- Can you go ahead with site layout as planned if the ground is extremely wet?
- Will you require additional time for event bump-in?
- Do you have a communication plan should you have to cancel the event?



High Winds

- Are additional safety measures required to secure marquees, umbrellas, and other equipment?
- What will be the impact on event if specific event activities must be closed (e.g. amusement rides)?





Lost Children

Have a clearly documented procedure for dealing with a child who may become lost at the event. This may include what processes will be put in place to resolve the situation – for example loud-speaker announcements; who will look after the child while their parent or caregiver is located and where will they do this – do you have a lost children's area marked on your site map? What is the process if a parent or caregiver reports a child lost?

Site Evacuation

Ensure there are adequate emergency assembly areas across the event site and ensure they are easily identified for event patrons. Event organisers should identify evacuation routes (pedestrian and vehicle) and clearly identify personnel who can authorise evacuation of the event. Think about how you will communicate the evacuation plan to event patrons in an orderly manner without causing panic.

Site Plan

Include a site plan that clearly marks site access routes for emergency service vehicles; evacuation routes (pedestrian and vehicle); emergency assembly areas; locations for first aid and security; and your event communications centre.

