# **GLENELG** SHIRE

## **COUNCIL PLAN** 2021 - 2025

YEAR ONE ACTION PLAN 2021/22



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## ACKNOWLEDGEMENT **TO COUNTRY**

## TRADITIONAL OWNERS

Glenelg Shire Council respectfully acknowledges the traditional lands and waters of the Gunditjmara people, Bunganditj people, Jardwadjali people and their respective cultural heritages. Aboriginal and Torres Strait Islander People provide an important contribution to Australia's cultural

heritage and identity.

We respectfully acknowledge the Aboriginal and Torres Strait community living throughout the Glenelg Shire and the contribution they make to the Glenelg Shire's prosperity and wellbeing.

#### COUNCIL HAS IDENTIFIED THE FOLLOWING SIX STRATEGIC **PRIORITIES THAT ALIGN TO THE SIX GLENELG 2040** COMMUNITY PLAN THEMES.



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#### **OUR NATURAL ENVIRONMENT**

Striving towards a carbon neutral future to protect and enhance the natural environment for future generations.

#### OUR EDUCATION, EMPLOYMENT AND INDUSTRY

Adapting and growing a diverse economy to embrace employment of the future and educational opportunities.



#### **OUR HEALTH AND WELLBEING**

Supporting the Glenelg community to thrive by being healthy, inclusive and well.

#### OUR LIFESTYLE, NEIGHBOURHOOD AND CULTURE



Creating enriched and vibrant lives through experiences, safe and well planned neighbourhoods.

#### OUR ACCESS, TRANSPORT AND TECHNOLOGY



Making it easier for people to connect in and around the Glenelg Shire.

#### YOUR VOICE. OUR SHARED ACTION



A highly engaged and capable local government, leading Glenelg to ensure the needs and aspirations of our community are realised.

PROJECT	RESPONSIBLE AREA	SUPPORT DEPARTMENT	21/22 YEAR ACTION
Portland Foreshore	Assets – Project, Planning and Facilities		Continued progression of the Connecting Pathways Infrastructure contract delivery.
Bridgewater Infrastructure	Assets – Project, Planning and Facilities		Tender for Stage 2 works delivery and development of Stage 3 designs.
Portland Employment Precinct	Assets – Operations		Finalise submission and grant agreement.
Multi-Purpose Facility Portland Foreshore	Assets – Project, Planning and Facilities		Continued progression and achievement of milestones per the Grant Agreement.
Alexandra Park Upgrade	Assets – Project, Planning and Facilities		Tender for construction works and award contract pending acceptable tender.
PRIORITY PROJECTS AND PL	ANS		
Multi-Purpose Sporting Facility	Assets – Project, Planning and Facilities		Seek funding and/or grant opportunities for new facility.
Aquatic Strategy Implementation	Assets – Project, Planning and Facilities	Community Services - Community Wellbeing	Seek funding and/or grant opportunities. Facilitate community

		engagement and consultation to inform scoping concept for Portland and Heywood aquatic facilities.
Arts and Culture Strategy Implementation	Community – Arts and Culture	Develop and implement an Arts and Culture Strategy. Prioritise recommendations outlined in the Preservation Needs Assessment (Cultural Collection). Seek funding and/or grant opportunities for redevelopment/ new Arts and Culture facility.
Portland Renewable Energy Project – Civic Precinct Construct	Assets – Project, Planning and Facilities	Staged implementation of planning and construction of District Heating Loop Upgrade
Tracks and Trails construct	Assets – Project, Planning and Facilities	Commence construction of the Portland North Pathways project.



INITIATIVE	RESPONSIBLE AREA	SUPPORT DEPARTMENT	21/22 YEAR ACTION		
Protect Our Natural Environme	Protect Our Natural Environment				
Review planning scheme to ensure wetlands, rivers and streams areas are clearly outlined.	Corporate Services – Planning		Planning scheme review to be undertaken which will include review of appropriate definition and identification of waterways.		
Support programs to identify, protect and celebrate natural waterways, wetlands, estuaries, and cultural heritage sites.	Assets – Project, Planning and Facilities	Corporate Services - Planning	Support agencies and other organisations where applicable. Review relevant Council Policy supporting natural and cultural assets.		
Review and improve the use of planning scheme tools to protect biodiversity on Shire owned or managed land.	Corporate Services - Planning		Biodiversity planning policy and vegetation controls to be included in planning scheme review.		
Work with the Glenelg Hopkins Catchment Management Authority to investigate the extent of flooding and inundation to guide the appropriateness of future development.	Corporate Services - Planning		Seek funding to develop flood study. Fitzroy River study to commence.		
Explore funding opportunities for weed and vermin eradication.	Assets – Project, Planning and Facilities		Continue to implement roadside weed control program. Continue to monitor Grant		

		options.
Review Council's planning and policy controls to ensure they protect and green Glenelg.	Corporate Services – Planning	Ensure relevant planning policy and controls reviewed during planning scheme review.
Work with partners to ensure natural corridors are spatially	Corporate Services - Planning	Support agencies and advocate where applicable.
mapped and habitat connectivity improved.		Planning Policy in Rural Conservation Zone and relevant overlays in place.
		Explore opportunities in relation to Public open space where subdivision opportunities arise.
Review and implement the Domestic Animal Management Plan to ensure responsible pet ownership and control measures.	Corporate Services - Local Laws	Review and implement the Domestic Animal Management Plan.
Prepare Glenelg Shire's respon	se to Victoria's Circular Economy	Policy
Increase energy efficiency of Council buildings, reducing costs and Council's carbon footprint.	Assets – Project, Planning and Facilities	Continue to work with Assets Building Maintenance team to explore cost and energy efficiencies.
Seek funding to establish a Bioenergy Plant to offset gas for heating public buildings.	Assets – Project, Planning and Facilities	Ongoing – continue to monitor funding opportunities

Continue to use natural and recycled products for infrastructure projects and ongoing commitment to the Planet Ark Wood Encouragement Policy.	Assets – Project, Planning and Facilities		Upgrading Environmental Sustainability Strategy to incorporate recommendations to use recycled materials.
Transition fleet to environmentally friendly vehicles and seek renewable alternatives for fuel.	Assets – Works Unit		Review policy to explore opportunities to green vehicle fleet and incentivising purchases.
Explore installation of electric vehicle charging stations at Council facilities.	Assets – Works Unit		Explore research into charging station and potential partnerships and seek funding and/or grant opportunities for charging stations.
Implement the Resource Recovery, Waste Minimisation and Management Strategy to:	Assets – Project, Planning and Facilities	Glenelg Futures - Digital Glenelg	Plan for the introduction of the Victorian Governments "A New Economy (Recycling Victoria)"
<ul> <li>Plan for the introduction of the Victorian Governments "A New Economy (Recycling Victoria)" policy.</li> <li>Work regionally on kerbside</li> </ul>			policy. Work regionally on kerbside aggregation reforms including Food and Organics Waste Service (FOGO) and glass.
aggregation reforms including Food and Organics Waste Service (FOGO) and glass.			Advocate for the State Government transition planning, education and change grants.
<ul> <li>Prepare for soft plastic reform introduction in 2023.</li> </ul>			Continue the rehabilitation and monitoring of landfill sites, whilst maintaining separation

<ul> <li>Advocate for the State</li> <li>Government transition planning,</li> <li>education and change grants.</li> </ul>		distances.
<ul> <li>Provide education and incentives for residents to compost green waste at home/work.</li> </ul>		
<ul> <li>Continue the rehabilitation and monitoring of landfill sites, whilst maintaining separation distances.</li> </ul>		
<ul> <li>Provide Container Deposit sites.</li> </ul>		

## OUR EDUCATION, EMPLOYMENT AND INDUSTRY

INITIATIVE	RESPONSIBLE AREA	SUPPORT DEPARTMENT	21/22 YEAR ACTION		
Increase the Economic value o	Increase the Economic value of regional food and fibre production within the Shire.				
Support Southern Rural Water, Wannon Water and Glenelg Hopkins Catchment Management Authority to advocate for increased ground water usage.	CEO - Economic Development		Continue to seek funding and provide support to Great South Coast Food & Fibre.		
Create a Glenelg Shire Council Food and Fibre Strategy to realise the potential of the food and fibre industry in Glenelg.	CEO - Economic Development		Develop Draft Strategy for approval.		
Partner with Great South Coast Food and Fibre Council to grow and support the region's primary producers.	CEO - Economic Development		Continue funding and provide support to Great South Coast Food & Fibre.		
Continue to support the Great South Coast Designated Area Migration Agreement to attract skilled workers to the region.	CEO - Economic Development		Partner with Warrnambool City Council and actively promote the DAMA program to eligible businesses in the Glenelg Shire.		
Work with Agriculture Victoria, sector peak bodies and associations to support accessibility of training in	CEO - Economic Development		Work with education providers to support digital or off campus education and training.		

agricultural best practice.		
Explore funding opportunities to ensure saleyards infrastructure is fit for purpose and enhance online sales and connectivity.	CEO - Economic Development	Seek funding and/or grant opportunities to maintain accreditation.

Build on Glenelg Shire's tourism to create culturally appropriate and high value experiences with tourism industry participants and community organisations

Create regional tourism campaigns to encourage visitation across the townships.	CEO - Tourism and Events		Continued marketing of GlenelgVIC campaign.
Continue to improve and invest in the delivery of the Tracks and Trails Strategy.	Community Services - Community Wellbeing	Assets - Project, Planning and Facilities	Seek funding and/or grant opportunities for implementation of Tracks and Trails Strategy.
			Completion of the Merino Stock Route.
Support the Gunditj Mirring Traditional Owners Corporation, Gunditjmara People, and local Aboriginal Community in their work to preserve and promote the Budj Bim Cultural Landscape and to share the history and significance of their ancestral lands through the review and implementation of the Shire's	Community Services - Community Wellbeing		Develop and implement new Aboriginal Partnership Agreement.

Aboriginal Partnership Agreement.		
Work with Federal and State Government to progress the rail trail projects.	Community Services - Community Wellbeing	Seek funding and/or grant opportunities for implementation of Tracks and Trails Strategy.
Collaborate with Great Ocean Road Regional Tourism and Limestone Coast Tourism to increase marketing of the Shire.	CEO - Tourism and Events	Continue to provide support to GORRT to develop Destination Action Plans and marketing campaigns.
		Partner / collaborate with Limestone Coast on the Mixed Dozen Wine Trail.
Recognising land owned by Traditional Owners through the planning scheme to enable these sites to be managed in a culturally sensitive way.	Corporate Services - Planning	Undertake Amendment C103 to pursue rezoning of land.
Support educational pathways	that promote lifelong learning	
Deliver quality childcare and kindergarten services to meet the needs of the community across the Shire.	Community Services - Children's Services	Conduct community consultation with service users at the Kathleen Millikan Centre to ensure the service continues to meet community need.
		Review and implement service delivery changes as a result of the consultation process.

		Commence implementation of identified areas for improvement from the National Quality Standard Assessment and Rating. Report for those service undergoing assessment and rating.
Continue to work with education and health partners to increase engagement in playgroups and three-year-old kinder programs.	Community Services - Children's Services	Continue to promote the benefits of 3-year-old kindergarten to families. Virtual tours (of each location) and service promotion using social media platforms. Support Portland District Health with the promotion of Supported Playgroups to targeted families.
Undertake a feasibility study into the expansion of the Portland Child and Family complex to meet the demand for service and improve the financial viability through places offered.	Community Services - Children's Services	Seek funding and/or grant opportunities for future demand.
Support families and agencies to access programs and continue to enhance the Central Enrolment Process for	Community Services - Children's Services	Continue to develop the online enrolment system. Further streamline the referral process for agencies and

Children's Services.		services for to support enrolment of vulnerable children.
Provide leadership support to Beyond the Bell, Stepping Stones and other initiatives to encourage educational attainment across the Shire at all key transition points.	Community Services – Children's Services	Continue to partner with Beyond the Bell and Stepping Stones program.
Expand library outreach services to extend the reach across the Shire and continue to deliver contemporary library resources and programs.	Community Services - Library and Information Services	Commence planning for extended library outreach services across the Shire.
Support groups and community organisations that encourage lifelong learning.	Community Services – Library and Information Services Aged and Disability Services	Partner and support with organisations and community groups to conduct programs and events across all age groups at Glenelg Libraries and Aged & Disability Services.
Expand the traineeship and apprenticeship program within Glenelg Shire Council.	CEO - Organisational Development	Explore opportunities to broaden scope of trainee and apprenticeship programs across the Organisation in line with the Glenelg Shire Workforce Plan.
Provide Aboriginal educational scholarships.	Community Services - Community Wellbeing	Work with Aboriginal Partnership to determine suitable methods of vocational

			support for Aboriginal students.
Continue to support the Future Leaders of Industry Program.	Community Services - Community Wellbeing		Provide annual financial support and professional development opportunities to the program via Glenelg and Southern Grampians, Local Learning and Employment Network.
Work with educational providers to harness the	Community Services - Children's Services	CEO – Economic Development	Continue to develop an online enrolment system.
demand for construction, early childhood educators, independent living, agriculture, and manufacturing sectors in line with skills commission report.	Aged and Disability Services		Further streamline the referral process for agencies and services to support enrolments of vulnerable children.
			Partner with South West Tafe, West Vic and The Glenelg Southern Grampians Local Learning and Employment Network to promote the early childhood sector.
			Explore opportunities to upskill early childhood educators.
			Aged and Disability - Continue to work with Workskills and South West Tafe (student placement, staff training etc).

Support businesses within the	Glenelg Shire	
Implement a system to offer targeted support, training, and relevant information to local businesses.	CEO - Economic Development	Partner with Regional Development Victoria to provide targeted training and support to businesses in Glenelg Shire.
Support the development of digital hubs/shared workspaces through the region.	Glenelg Futures – Digital Glenelg	Seek funding and/or grant opportunities to support digital hubs.
Provide minor financial grants to support small business (e.g., facade upgrades, business planning and development).	CEO - Economic Development	Facilitate the Retail Façade Improvement and Return to Business Support grants.
Explore opportunities to activate vacant or empty shop fronts throughout Glenelg.	CEO - Economic Development	Seek funding and/or grant opportunities to incentivise businesses.
		Partner with key business sector stakeholders/progress associations across the Shire to support initiatives.



INITIATIVE	RESPONSIBLE AREA	SUPPORT DEPARTMENT	21/22 YEAR ACTION
Plan and monitor municipal p	ublic health		
Develop and deliver an Annual Action Plan and Report for the Municipal Public Health and Wellbeing Plan.	Community Services - Community Wellbeing		Work with partners and stakeholders to develop Municipal Public Health and Wellbeing Plan and Annual Action Plan.
Implement a biennial survey during years 2 and 4 to measure progress initiatives of the Municipal Public Health Plan.	Community Services - Community Wellbeing		Work with integrate Glenelg to identify gaps in data knowledge and develop survey.
Develop a framework to support our ageing population across the Shire.	Community Services - Aged and Disability Services		Commence community consultation to develop and implement the Ageing Well in Glenelg framework from Survey data - Access, Health and Wellbeing.
Conduct an annual satisfaction survey with families to understand the level of satisfaction with	Community Services - Children's Service		Continue to conduct annual satisfactions surveys with all children's services users across the Shire.
Maternal and Child Health Services and identify areas for improvement.			Monitor Portland District Health feedback from service users.
			Implement identified areas of

		improvement
Monitor delivery of the Maternal and Child Health	Community Services - Children's Service	Monthly Contract Management Meetings
and Early Years Immunisation Programs against the contract management requirements.		Data Reporting including Local Government Performance Reporting Framework (LGPRF).
Continue to provide First Time Parent Groups (FTPG's), appropriate childcare and high-quality kindergarten services to 0–5-	Community Services - Children's Service	Support Portland District Health to continue to promote participation in Maternal and Child Health First Time Parents Groups.
year-olds across the Shire.		Kindergarten and Long Day Care Services enrolment processes to be promoted to participants.
Enhance physical health and	emotional wellbeing	
Work with existing clubs and community organisations to deliver other social recreation opportunities.	Community Services - Community Wellbeing	Facility upgrades to support delivery of social and inclusive sports. Encourage supporting clubs to run "come and try" sessions prior to commencement of season.
Incentivise events to provide healthy food options reflective of funding criteria.	CEO - Tourism and Events	Develop new Event Guidelines and explore consideration of weighting in community grants applications for events that can demonstrate inclusive practices for healthy eating.

Work with sports clubs to provide healthy food options at training and game days.	Community Services - Community Wellbeing		Partner with "Good sports", Local community initiatives Sea Change and hands up Casterton to work with clubs on implementation.
Support increased food security by providing additional access points and frequency of food share distribution initiatives across the Shire.	Community Services - Community Wellbeing		Identify opportunities to support increased food security options.
Advocate for additional mental and allied health services across the Shire.	Community Services - Community Wellbeing		Partner with Southern Grampians Glenelg Primary Care Partnership (SGGPCP).
Supporting safe, engaged, and	d inclusive communities		
Carry out Gender Impact Assessments across the delivery of services, assets, policy development and projects that Council delivers.	Community Services - Community Wellbeing	CEO - Organisational Development	Develop internal working group to implement Genders Impact Assessments across Council services/assets/policy and programs.
Deliver programs that support gender equality and the prevention of family violence.	Community Services - Community Wellbeing		Provide Gender equality training and undertake staff consultation. Develop Gender Equality Action Plan. Seek funding to support 16 days of activism initiative.

Explore the use of oval lighting to create safer places to walk/run when ovals are not being used for formal sporting activities.	Community Services - Community Wellbeing		Investigate lighting upgrades at Alexandra Park, Island Park and Heywood Football Netball Club. Conduct Gender Impact Assessments on Council facilities.
Support community led projects and events to increase social connection within neighbourhoods.	Community Services - Community Wellbeing		Support young people to deliver events for their peers through FreeZa and other recreational programs.
Recognise and support volunteer organisations.	CEO - Tourism and Events		Support Annual Volunteer week to recognise individuals and organisations. Explore opportunities to further support volunteers.
Explore funding opportunities to improve community safety within the Shire.	Community Services - Community Wellbeing	Assets – Project, Planning and Facilities	Seek funding and/or grant opportunities. Partner / support Victoria Police Neighbourhood Policing Framework initiative.
Support placement opportunities for young people within various volunteer organisations, Council events and programs.	Community Services - Community Wellbeing		Engage with young people shire wide through volunteer opportunities such as Live4Life and FreeZa programs.

## OUR LIFESTYLE, NEIGHBOURHOOD AND CULTURE

INITIATIVE	RESPONSIBLE AREA	SUPPORT DEPARTMENT	21/22 YEAR ACTION
Prepare and plan for the chan	ging housing needs for Glenelg's p	oopulation	
Prepare structure plans for Dartmoor, Heywood, Narrawong and Nelson to review existing land uses and provide direction for future use.	Corporate Services - Planning		Complete C106 Amendment in 21/22 Heywood Structure Plan to commence in 22/23 – subject to successful funding and resourcing.
Prepare guidelines to assist residents/developers to understand the requirements of building and investing in Glenelg.	Corporate Services - Planning	CEO - Economic Development	Prepare guidelines/FAQs. Commence development of Heritage Design Guidelines
Adopt the draft Portland Strategic Framework Plan and draft Rural Land Strategy to provide a coordinated approach to the use and development of urban and rural land.	Corporate Services - Planning		Submit the draft Portland Strategic Framework Plan and draft Rural Land Strategy to Glenelg Shire Council for consideration.
Prepare a housing strategy to encourage and increase housing choice, diversity, and affordability to meet population forecasts and	Corporate Services - Planning		Participate in the Barwon South West "Key Worker Housing" Project to deliver housing strategy.

#### objectives.

Deliver Fit for Purpose Multius	se Facilities	
Continue to replace, renew, and consolidate council owned assets to ensure facilities are financially viable, fit for purpose and multiuse.	Assets – Asset Management	Continue the development and implementation of the Assets Rationalisation Policy.
Develop and implement a Library Strategy to ensure Library facilities are contemporary, fit for purpose and multiuse.	Community Services - Library and Information Services	Undertake community engagement and consultation. Develop a Glenelg Libraries Strategic Plan.

Prepare and implement a framework for project managers to consider opportunities for cultural representation in projects.	Assets – Project, Planning and Facilities		Develop and implement an Asset Project Management Framework.
Codesign and implement an Aboriginal Partnership Plan with Aboriginal partners.	Community Services - Community Wellbeing	Community Services - Aged and Disability Services	Partner with Traditional Owners Aboriginal Corporation (TOAC).
Deliver experiences to enrich	community life		
Consider opportunities for nature-based play, outdoor fitness and informal recreation through playgrounds and	Community Services - Community Wellbeing	Community Services - Aged and Disability Services and Arts and Culture	Design Narrawong Playground to increase opportunities for nature-based play and informal

skate parks across the Glenelg Shire.			recreation. Endorse and finalise Flinders Park Master Plan.
			Review the Glenelg Shire Open Space Strategy.
Develop a Creative Strategy, linked to the Great South	Community Services - Arts and Culture		Develop the Glenelg Shire Arts and Culture Strategy.
Coast Creative Industries Strategy to inform artistic and cultural projects, programming and activities			Review the Cultural Collection - Preservation Needs Assessment and prioritise immediate actions.
across the Shire.			Seek funding and/or grant opportunities.
Embed the Public Art Masterplan into the planning, design and procurement of infrastructure projects and public spaces.	Community Services - Arts and Culture	Assets – Project, Planning and Facilities	Work with Assets Department to engage creative/ Public Art oversight at the planning stage of design and procurement of infrastructure projects and public spaces.
			Respond to opportunities for developing creative infrastructure in Glenelg Shire.
Review and deliver key elements of the Civic Precinct Masterplan.	Assets – Project, Planning and Facilities		Review Civic Precinct Masterplan and seek funding and/or grant opportunities.
Explore funding opportunities to support access to recreational and commercial	CEO - Economic Development		Seek funding and/or grant opportunities.

Portland and other waterways within the Shire.	fishing within the Port of		
within the Shire.	Portland and other waterways		
	within the Shire.		

## OUR ACCESS, TRANSPORT

INITIATIVE	RESPONSIBLE AREA	SUPPORT DEPARTMENT	21/22 YEAR ACTION		
Increase access, transport a	Increase access, transport availability and transport options				
Continue to investigate improvement to public transport connections into and within Glenelg.	CEO – Economic Development		Review active transport solutions and advocate for funding.		
Advocate for the reintroduction of a regular passenger service to and from Portland Airport.	CEO – Economic Development	Assets - Airport	Continue to explore opportunities and advocate for a regular air passenger service.		
Support a passenger services feasibility study (i.e., local bus network, regional services, including express, to and between Adelaide, Geelong, Melbourne).	CEO – Economic Development		Continue to explore opportunities and advocate for enhanced connectivity in passenger transport links.		
Support a feasibility study for connectivity to rail services from Warrnambool in response to the Grampians and Barwon South West Region Passenger Services Cost Feasibility Study (2017).	CEO – Economic Development		Continue to explore opportunities and advocate for funding.		

Increase digital connectivity			
Increased digital connectivity and infill of mobile blackspots throughout the Shire.	Glenelg Futures – Digital Glenelg		Seek funding and/or grant opportunities for improved connectivity both directly and through Great South Coast Regional Partnerships and the South West Victoria Alliance.
Continue to deliver the Digital Glenelg Implementation Plan and Program Roadmap.	Glenelg Futures – Digital Glenelg		Continue to deliver phase 2 of the Implementation Plan and Program Roadmap.
Improve the efficiency and safety of moving freight			
Continue to support the Rail Freight Alliance to improve rail upgrades (including Maroona to Portland line).	CEO – Economic Development		Continue to advocate for improvements to the rail network via the Rail Freight Alliance.
Support Glenelg Shire initiatives contained within the State Government - Victorian Freight Plan.	CEO – Economic Development		Continue to implement Glenelg Shire initiatives within the Victorian Freight Plan.
Identify and investigate improvements to the Henty Highway to improve the ability of oversized freight to be transported to and from the Port of Portland.	CEO – Economic Development		Continue to advocate for improvements via the Green Triangle Action Plan Monitoring Group, Regional Roads Victoria, and Department of Transport.
Work with all key	CEO – Economic Development		Continue to advocate for repair and

stakeholders to repair and upgrade key freight routes as detailed in the Green Triangle Freight Action Plan, Roads of Strategic Importance, and the Victorian Freight Plan.			upgrades to key freight routes.	
Explore funding opportunities for safer roads, i.e. Blackspot funding, Safe Travel in Local Streets (STiLS).	Assets - Operations		Seek funding and/or grant opportunities and continue to advocate for safer roads.	
Work with key stakeholders to increase road safety and improve driver behaviour within the Shire.	Community Services		Partner / support Victoria Police Neighbourhood Policing Framework and advocate for new initiatives.	
Increase active transport use				
Review and develop Active Transport Plans to identify opportunities for active transport use and connectivity.	Community Services - Community Wellbeing	Assets – Project, Planning and Facilities	Seek funding and/or grant opportunities. Review funding opportunities.	
Investigate lighting for leisure tracks and trails in urban areas to increase use.	Community Services - Community Wellbeing	Assets – Project, Planning and Facilities	Seek funding and/or grant opportunities	
Seek funding to implement local trails as identified in the Glenelg Tracks and	Community Services - Community Wellbeing	Assets – Project, Planning and Facilities	Seek funding and/or grant opportunities	

Trails strategy.			
Expand the pedestrian footpath and crossing network.	Assets – Project, Planning and Facilities		Develop a program for pursuing funding opportunities in line with relevant strategies.
Enhance the use of technology to improve services, infrastructure and facilities provided			
Prioritise services, infrastructure, and assets for the investment in smart city technology.	Glenelg Futures – Digital Glenelg		Implement and embed Smart City technology framework and project assessment & prioritisation methodology including the foreshore and multi-purpose building.
Explore options to record visitation data along the Great South West Walk to understand investment required.	CEO - Tourism and Events	Glenelg Futures – Digital Glenelg	Possible data collection methods to be explored including I.o.T.
Invest in Internet of Things infrastructure.	Glenelg Futures – Digital Glenelg	Assets – Project, Planning and Facilities	Continued discussion about Smart Cities Initiative and opportunities for inclusion in projects and infrastructure.



INITIATIVE	RESPONSIBLE AREA	SUPPORT DEPARTMENT	21/22 YEAR ACTION	
Apply good governance and leadership to strategic decision-making				
Implement and monitor the Community Engagement Policy and Framework.	Community Services - Community Wellbeing		Review and update engagement framework. Increase awareness of projects being undertaken to notify and inform community through the Your Say Glenelg platform.	
Within budget and funding constraints, implement initiatives identified within the 2040 Community Plan and Vision.	Community Services - Community Wellbeing		Ongoing review and implementation of initiatives.	
Implement deliberative engagement programs in line with Council's legislative requirements.	Community Services - Community Wellbeing		Undertake deliberative engagement in the development of Municipal Public Health and Wellbeing Plan (MPHWP) Promote and undertake deliberative engagement across the Shire.	
Explore live streaming and recording functionality of Council Meetings.	Corporate Services	Glenelg Futures – Information Technology	Explore live streaming options.	

Create a Data Hub to catalogue, use and reuse data collected through research and consultation programs.	Glenelg Futures – Digital Glenelg		Implementation of data management policies and framework, improve reporting capabilities utilising PowerBI.
Strengthen our regional reach	and understanding of townships		
Continue to work in partnership with peak bodies across the region.	CEO – Economic Development		Strengthen communication through community engagement and development of community- based actions plans.
Continue to hold Council Meetings across the Shire where possible.	Corporate Services	Glenelg Futures	Continue to hold 2 meetings per year in locations outside of Portland - Livestreaming option
Hold Listening Posts across the Shire.	Community Services – Community Wellbeing		Redevelop Community Listening posts via online platforms
Develop and implement a program to actively promote the type and status of infrastructure projects across the Shire.	Community Services - Community Wellbeing	Assets - Project, Planning and Facilities	Continue to refine and review online platform to report on the status of projects across the Shire





PORTLAND CUSTOMER SERVICE CENTRE 71 Cliff Street, Portland



CASTERTON CUSTOMER SERVICE CENTRE 67 Henty Street, Casterton



HEYWOOD CUSTOMER SERVICE CENTRE

77 Edgar Street, Heywood



PO Box 152 Portland 3305





enquiry@glenelg.vic.gov.au



www.glenelg.vic.gov.au

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